

# How to improve profits in your care home



# How to improve profits in your care home

In short, service is everything. If your residents are happy, their families are happy, they then recommend your care home and more people want a place, leading to higher occupancy levels.

#### **Reduce agency costs**

Focus constantly on trying to take agency cost out of the business. Agency staff are more expensive than full time staff and, given they are typically brought in to cover temporary gaps in your staffing needs, they may not have the time to 'buy-in' to your service focused culture

#### Create a home wide culture of excellence

Service is everything – this home wide mindset starts with the owner setting the tone and establishing the right culture. Staff must be trained to see residents as guests and understand the importance of projecting a positive, happy image from the moment a potential new resident rings/emails with an enquiry

#### **Response to emails/calls promptly**

Good service starts with how you deal with new resident enquiries train staff to get back to enquiries within a specific short time frame. This early positive experience can mean the difference between gaining a new resident or them choosing to go elsewhere

#### **Empower your staff**

The positive experience approach should flow through all aspects of resident care. A happy home leads to happy residents, but also happy staff, who are more likely to commit to working at your home for a long time. This is key to solving a costly agency staff requirement. Think how you can create a culture where residents and staff want to stay with you.

#### Track care home review websites

Carehome.co.uk is the largest and its reviews and others like it can make or break how successful your home is. Monitor what is said about your home and, equally important, read what is said about homes with reviews you aspire to and think about changes that will give your customers the same experience.

In general, focus on 2 key areas – great service levels throughout the customer/resident contact points and a create a culture where staff feel valued and commit long term.

Get these elements right and you will be rewarded with higher occupancy levels, lower agency costs and growing profits.

With greater demand for your beds and high review scores you can charge higher fees and generate cash to invest in your home and potentially allow you to acquire other homes.

RPGCC Corporate Finance are specialists in the healthcare sector and have advised on over 20 care home transactions in recent years. Please contact Matthew Burns at mburns@rpgcc.co.uk if you have any questions or need advice.







Matthew Burns - Healthcare Sector Specialist mburns@rpgcc.co.uk

## London

40 Gracechurch Street, London, EC3V 0BT Telephone: 020 7870 9050 www.rpgcc.co.uk

### Woburn

The Old Parsonage, Bedford Street, Woburn, MK17 9QL Telephone: 01908 533174

RPG Crouch Chapman LLP is registered in England and Wales as a limited liability partnership under registration number OC375705. Registered Office, 40 Gracechurch Street, London EC3V 0BT. Registered to carry on audit work in the UK and regulated for a range of investment business activities by the Institute of Chartered Accountants in England and Wales.

RPG Crouch Chapman LLP is a member of Parker Russell International Limited (PRI). PRI and the member firms are not a worldwide partnership. Services are delivered by the member firms. PRI and its member firms are not agents of and do not obligate, one another and are not liable for one another's acts or omissions.

Important: This publication has been written for the general interest of our clients and contacts and is correct at the time of going to print. No responsibility for loss occasioned to any person acting or refraining from acting as a result of material in this publication can be accepted.